



# **Reprive U.S.**

## **Strategic Plan 2020-2021**



## **1. Reprieve U.S.' Vision, Mission and Values**

**Vision:** Reprieve U.S.' Vision is a world without the death penalty or extreme human rights abuses carried out in the name of "counterterrorism" or "national security."

**Our Mission:** Reprieve U.S. is a non-profit organization of lawyers and investigators that uses strategic interventions to end the use of the death penalty, and to end extreme human rights abuses carried out in the name of "counterterrorism" or "national security."

**We are:** Agile; Creative; Fearless; Effective; Resilient; Resolute.

**Registration Type:** Registered 501(c)(3) Charitable Organization.

**EIN number:** 72-1514282

## **2. Reprieve U.S.' Strategy / Modus Operandi**

Reprieve U.S. is a small, feisty registered 501 (c) (3) Charitable Organization of human rights defenders. We work collaboratively with our sister organization based in London, Reprieve registered in the UK (referred to as Reprieve UK in this strategy for ease of distinction) (29 full time staff on average, turnover of \$3.5 million in 2019).

Our strategy is to use targeted interventions, including litigation and public policy advocacy, to end the use of the death penalty globally and to end extreme human rights abuses carried out in the name of counterterrorism or national security.

We work for some of the most disenfranchised people in society, as it is their cases in which human rights are most swiftly jettisoned and the rule of law is cast aside. We promote and protect the rights of those facing the death penalty and those who are the victims of extreme human rights abuses carried out in the name of "counterterrorism" or "national security," with a focus on indefinite arbitrary detention, torture, and extrajudicial executions.

Underlying all of Reprieve U.S.' work is a refusal to accept state abuse of power, a commitment to holding governments to account and bringing power to the powerless. Reprieve U.S. does not shy away from targeting the US government in its efforts to bring about change; indeed Reprieve U.S. puts specific emphasis on vindication of human rights in its home jurisdiction.



The US (as well as the UK) have held themselves out traditionally as shining examples of democratic societies that respect the rule of law and human rights, and therefore should be held to exacting standards in terms of how they respond to acts or allegations of terrorism and murder. The traditions of respect for individual rights has been sorely tested in recent years, and this disintegration of moral authority has had ripple effects worldwide, and are frequently used to justify the continuation of the death penalty, extrajudicial executions, torture, rendition and arbitrary detention by countries ranging from “aspiring exemplars” to “worst offenders.”

Although Reprieve U.S. is a small not-for-profit, we regularly achieve impact that vastly outstrips our size because we are dynamic and creative in approach, and we leverage our modest resources by working in strategic partnership with our sister organization, Reprieve UK, grassroots partners and fellows all over the world, and with pro bono counsel from top law firms. We focus on addressing specific issues in ways that most other organizations in the human rights space do not, including our work over nearly two decades as the most active organization working on behalf of Guantanamo Bay detainees; challenging extrajudicial killings by U.S. drones, stopping lethal injections by working with pharmaceutical companies to prevent their drugs from being used in executions, and working with death row inmates to seek benefits of consular access.

Project staff at Reprieve U.S. and Reprieve UK have worked together closely since Reprieve U.S. first began work in 2014; both organizations benefit enormously from this synergistic relationship and are able to achieve a lot more for the people we seek to assist because of it.

Our death penalty work focuses on the United States as well as in other jurisdictions execute in the Middle East, Africa and Asia. Within those regions, we determine our focus countries by balancing the following factors:

- Whether we have experience of investigating / litigating / carrying out work in the country in question;
- How rife the use of the death penalty is in that country (ie the rate of executions and / or size of the country’s death row);
- Our assessment as to the likely impact of our work – both in-country and for abolition globally;
- Our assessment as to whether the particular activities we undertake in-country will further our objects to an extent which justifies the resources committed;
- Our ability to have a reliable and secure presence on the ground, and access to the

individuals we assist.

In considering these factors, we make an assessment on where we think our work is most needed and is most likely to achieve meaningful change. This necessarily involves surveying the presence and impact of other local and international organizations working to the same or a similar end in those countries and working collaboratively with local partners where there are synergies between our international reach and the local knowledge of domestic partners.

Our work to end extreme human rights abuses carried out in the name of “counterterrorism” or “national security” is guided by a similar balancing assessment. This work originally stemmed from our anti-death penalty work, in that all those rendered, tortured and unlawfully detained at Guantánamo Bay Prison post 9/11 were facing possible death sentences. Over time, as the so-called “War on Terror” morphed into a combination of human rights abuses wider than the imposition of the death penalty, so too did our work broaden. We now focus on abuses in three general areas: secret prisons and arbitrary detention, extra judicial executions by drone or other means and torture and renditions work. We focus on the misconduct by the US and their allies, based on the premise that we cannot expect other countries to demonstrate respect for human rights and the rule of law / espouse broader notions of human rights if the countries that champion these values in principle renounce them in practice. Our presence and reputation in the U.S. courts allows us to leverage our resources most effectively and to focus on relief through the U.S. courts. We also prioritize those countries where:

- We have a history of working and understand the local context;
- The abuses in question are prevalent;
- We believe our work is likely to significantly impact positively on preventing or stopping those abuses, domestically, regionally and internationally (through publicizing success in remedying such abuses);
- On our assessment, the activities that we propose to undertake will further our objects to an extent that it justifies the resources committed;
- We are able to conduct our work safely, securely and effectively.

It is our investigation of, access to, and direct representation of victims of human rights abuses - be they on death row, in Guantánamo, or the survivors of an attempted extrajudicial execution - that differentiates us from other well-known international human rights organizations, and gives us the ability to effect change through our strategic casework and advocacy. Our goal is to effect change directly rather than to write reports that are unlikely to have impact on those with power to remedy abuses.



As lawyers and investigators, and through our Fellows and partner organizations, we are uniquely placed to make the voices of these individuals heard: we meet with them in person, developing a factual portrait of their case and the conditions in which they're living, as well as an understanding of their personal story.

We advocate for the people we assist in the courts of law where we can, but importantly we also advocate in other 'court' fora – including the 'court of public opinion' and 'political courtrooms' – both on behalf of victims and on behalf of the issues. Using strategic litigation, we effect systemic change and with victims' stories, we can change the minds of influential decision-makers and the public.

We are strategic in terms of who we represent and how we use their stories to effect change. Where it becomes apparent that a particular case or campaign is successfully capturing the public imagination and thereby shifting the debate on the issues with which we engage, we invest more resources in it and maximize our ability to have an impact for that individual and the broader issue. If a strategy is not working, we stand back from it until a better time, or we re-evaluate and adapt. We note that we do not view setbacks in court as indicative of a strategy "not working"; rather we call attention to "bad opinions" to mobilize change in other ways or to create prospects for future reform.

Key to our mutable strategy is our agile team of investigators, policy and campaigning experts, lawyers who take our cases to decision-makers, and our skilled communications team that takes our message to the public. The importance of public education to Reprieve U.S.'s work cannot be overestimated. Many of the people assisted by Reprieve U.S. do not have access to meaningful relief in courts of law. By humanizing victims of extreme human rights abuses through telling their stories, or emphasizing the value of the rule of law, fairness and due process, extraordinary shifts can be brought about in these audiences.

## **Agility**

The area in which Reprieve U.S. operates is dynamic and fast moving. Reprieve U.S.'s agility is core to its strategy and approach to the work. All of our staff and Fellows are familiar with our key objectives. The aim is then to develop creative cases and campaigns that will get us closer to achieving those objectives. We track what is going on in the US and around the world and take action accordingly.



Reprieve U.S. captures the zeitgeist: we change the debate and we change people's minds. That is our product - it is the thing we do best; it is the reason our funders fund us and the reason we can punch so much above our weight.

### **3. Current Aims:**

#### **(A) Casework and Campaigns**

**Mission:** Reprieve U.S.' mission is to use strategic interventions to end the use of the death penalty globally, and to end extreme human rights abuses carried out in the name of "counterterrorism" or "national security."

#### **Specific Aims:**

- Engage institutions, governments, civil society, corporations and the public in the fight for abolition of the death penalty worldwide, focusing specifically on the United States of America, and where strategic and we are able to have a positive impact, in South Asia, the Middle East and North Africa.
- Challenge the use of the death penalty by undertaking casework - either directly or in partnership with other lawyers or organizations - on behalf of those facing the death penalty, and where those cases offer strategic opportunities to impact the landscape that Reprieve U.S. is well placed to pursue.
- Implement the Stop the Lethal Injection project to end the misuse of medicines in executions in the US through a combination of litigation, advocacy, corporate engagement and investigation.
- Collaborate closely with and support anti-death penalty activists and organizations in strategic locations.
- Stop ongoing rendition, unlawful detention and torture/cruel, inhuman and degrading treatment used by the US and their allies in the name of "counterterrorism" or "national security" (most notably through the continued incarceration without charge or trial of men still held in Guantánamo Bay Detention facility, for many now in excess of 18 years) and assist survivors' rehabilitation.
- Hold to account those who perpetrated or colluded with past rendition, unlawful detention and torture associated with the War on Terror, ensuring that the lessons of history are learned from these abuses.
- End the use of the death penalty without trial by the US and their allies in the name of



“counterterrorism”, including through the use or support for lethal drones and or other forms of extrajudicial executions.

- Work to bolster and enforce international frameworks restricting the use of weaponized drones.
- End the use of Kill Lists by the US, the UK and their allies to extrajudicially execute people around the world in the name of “counterterrorism”.
- Identify and combat emerging abuses perpetrated by the US government in the name of “counterterrorism” or “national security” and expose the ongoing human rights abuses that the US government seeks to conceal by altering the nature, footprint and location of these abuses.
- Build global public awareness of the issues Reprieve U.S. tackles and support for its work.

## **(B) Operations**

**Mission:** Create the most efficient, nimble and effective organization possible, where staff are fully supported to achieve Reprieve U.S.’ mission.

- Ensure that Reprieve U.S.’ resources - which comprise its people, funds, and physical or digital equipment - are selected, harnessed and deployed efficiently, effectively, securely, ethically, and in compliance with all applicable laws, policies and standards.
- Provide a positive and energizing working space that is conducive to the Reprieve U.S. team achieving to their maximum ability with appropriate senior supervision and professional development of junior staff.
- Provide operational and security support to staff, Fellows, and consultants.
- Ensure organizational safeguards are in place to enable Reprieve U.S. to do its work to the best of its ability, whilst always keeping the interests of its beneficiaries front and center.
- Continuously monitor and evaluate the effectiveness of Reprieve U.S.’ work and ensure that resources are utilized most efficiently in order to achieve the impact that we seek.
- Ensure that Reprieve U.S.’ information technology systems and processes best support all staff, Fellows, consultants and volunteers, working both in the office and remotely, and that technology is an aid in the pursuit and achievement of the organization’s strategic objectives.
- Maintain a close working relationship with Reprieve U.S.’ Board and ensure that the organization carries out its Mission through its Strategic Plan and Operational Plan, as set by



the Board.

- Ensure that Trustees are kept apprised of all significant developments at Reprieve U.S., and that their skills, experience and expertise are harnessed and deployed.

### **(C) Development and Outreach**

**Mission:** Generate the right level and types of income - by converting public interest in our work into ongoing funding - to support Reprieve U.S.' work and facilitate its achievement of its mission.

#### **Specific Aims:**

- Build public support for our work and galvanize key audiences such that they are able to take action to assist us in furthering our mission.
- Ensure that Reprieve U.S. has the quantum and diversified composition of funding needed to carry out its work efficiently and effectively, with focus on expanding identification of institutional funding sources and building out digital funding platforms, as well as continuing to work with existing donors and educational institutions that fund Fellows, who can be trained by senior staff and the best retained, funding permitting.
- Gather and analyze data on Reprieve U.S.' performance and the impact of Reprieve U.S.' work and communicate that to prospective and current funding sources.

#### **Who we are:**

Reprieve U.S.' leadership is provided by its Board and supported by the staff team in DC, as well as from our sister organization, Reprieve UK, as directed by the Reprieve U.S. Board chaired by renowned attorney, Eric Lewis. Anna Yearley, Executive Director of Reprieve UK and Maya Foa, Director of Reprieve UK provide organizational and strategic guidance in line with instructions from the Board. Newly recruited Deputy Director, Shivan Sarin, manages the day to day work of the organization.

We are also able to increase the impact of our small team by effective use of placements and funded Fellowships from academic institutions. In 2020/21 we are delighted to have partnered with Stanford University, Harvard University, UPenn Law, Dartmouth, Columbia and Northwestern University.

Our Board holds ultimate responsibility for the work of Reprieve U.S and meets four times a





year. The skills mix of the Board members is designed to bring a balance of legal, commercial, fundraising, and communications expertise to underpin the strategy of the organization. It sets and monitors overall strategy for the organization and monitors the budget. The Board President is in regular interaction with the Executive Director and the Legal Director.

**Reprieve U.S.' Board** is composed of:

- **Eric L. Lewis** (President), Lewis Baach Kaufmann Middlemiss PLLC, 2014
- **Elliott Milstein** (Secretary/Treasurer), Acting President, Dean and Professor Emeritus American University, 2014
- **Eliot Spitzer** (Vice President), Spitzer Enterprises and Philanthropist, 2014
- **Esther Fein**, New York Collaborates for Autism and The Osborne Association, 2014
- **Kim Skaggs**, Skaggs Family Foundation and former legal non-profit director, 2018
- **Andrew Celli**, Emery Celli Brinkerhoff and Abady LLP, 2018

**Organizational culture:** The culture at Reprieve U.S. is one of consensus, professional rigor, mutual respect, and accountability.

Reprieve U.S.'s small staff team is supported and benefits greatly from the relationship with Reprieve UK staff. Reprieve U.S. has a clear and tight structure with strong lines of communication and accountability between its senior staff, attorneys and officers. Being lean and agile ensures that we maximize information flows and conserve as much resource as possible for advancement of the cases of the beneficiaries that we assist. There are five levels of report flowing upwards to the Chair of the Board.

These levels are differentiated both in terms of remuneration and by specific and transparent criteria. The salary bands are competitive and non-negotiable. As staff are promoted at Reprieve U.S., their level of accountability increases.

The pay structure at Reprieve U.S. is as follows: Fellows earn roughly \$51,000; the starting Staff Attorney salary is \$60,501, rising to \$67,761 after two years of continual service to Reprieve U.S.; the Project Lead (or Senior Staff Attorney) salary is \$75,893; the Head Of (or Managing Attorney) salary is \$85,000; and the Deputy Director salary is \$92,000. These salaries are somewhat low for the sector, but they have been rising and we seek to continue to raise it modestly consistent with budget constraints to retain experienced staff



**Positioning:** Reprieve U.S. is small human rights organization – and because we are small, we are nimble. As mentioned, we work closely with our larger independent sister organization, Reprieve, based in the UK, and with other partner NGOs in the US to ensure that they have access to the facts we gather, so that both those facts and our narrative are disseminated as widely as they can facilitate. We also engage and cooperate with a wide range of smaller civil society organizations; with specialized front line non-profit human rights organizations around the world; and with law firms and private sector organizations internationally.

**Why Washington DC?** Being located in Washington DC offers strategic advantages for the work. Reprieve’s methodology often relies on finding links between different countries and actors and leveraging one to have an impact on the other, and Reprieve’s geographical location in Washington DC is helpful to this end. Every country has an Embassy here which simplifies advocacy with respect to human rights issues around the world. Many supporters of our causes in government are based here and many of our cases that are brought against the US Government or senior officials either must or are most conveniently brought in the courts of Washington, D.C.

**Relationship with Reprieve UK:** Reprieve U.S. and Reprieve UK are independent organizations that work closely together to pursue each organization’s mission and values. This collaboration is mutually beneficial to both Reprieve U.S. and Reprieve UK as it enables each organization to work more effectively and efficiently and take advantage of the strategic locations to increase the impact of this work. Reprieve U.S. is able to take a leading role in pursuing litigation in the US on behalf of victims of human rights abuses, and communicate and raise awareness of the issues that both organizations work on amongst a US audience, including the US government. Both organizations work closely together to leverage resources on casework areas which are in furtherance of the charitable aims of each organization. Reprieve UK is able to provide operational and administrative support to Reprieve U.S., which saves costs and works effectively. The organizations’ relationship is fostered by sub-grant arrangements that fund areas of work being carried out collaboratively; as well as by annual attendance of Reprieve U.S. staff at an international Reprieve retreat in London; and by the meeting at various points during the year of the trustees and staff of both organizations to discuss areas of work in which the organizations collaborate.

Reprieve UK licenses the use of its trademark at no cost in the US to Reprieve U.S.



## **7. History and Achievements**

Reprieve U.S. has spent the last few years fearlessly pursuing justice for some of the world's most vulnerable people.

Throughout the previous 12 months, Reprieve U.S. has continued to make strides in achieving its mission: to bring about an end to the use of the death penalty, and an end to extreme abuses - torture, rendition, illegal detention and extrajudicial executions. By continuing to seek fair and just outcomes and holding powerful governments to account, we strive to uphold the most fundamental principles in society: justice, human rights and the rule of law.

Our unique and multi-pronged approach of investigation, litigation and advocacy sees us secure justice in the case of individuals, create systemic change and tell stories which change the hearts and minds of decision-makers and the public.

We have secured many victories over the past year and these include:

### **Achievements in our death penalty work**

- Through our work on the Stop Lethal Injection Project, preventing states from accessing the drugs needed to execute by lethal injection, we have played a key role in the continued decline in the use of capital punishment in the US. In 2019 there were just 22 executions across America, marking a major downward trend and making it the fifth consecutive year with fewer than 30 executions. Also, for the first time since Gallup polling began, more of the public support life imprisonment rather than the death penalty;
- In March 2019, Governor Newsom of California issued an executive order declaring a moratorium on capital punishment in the state followed by New Hampshire in May when the State Senate voted to abolish the death penalty;
- In March 2020, Colorado's legislature voted to repeal the death penalty. Governor Polis declared: "The drugs that are prescribed in law as the method of execution are not commercially available to Colorado... The legislature needs to either fix the death penalty so that we can execute people or end the death penalty. They've chosen to end it";
- A proposed execution secrecy bill in Louisiana was defeated and in March 2020 Virginia's legislature passed legislation to end execution secrecy in the state - the first state in the US to repeal execution secrecy. We continue to lead the fight against execution secrecy and prevent states shrouding processes in secrecy in order to be able to circumvent company controls and access lethal injection drugs;

- We continue to work with corporations to ensure their life saving drugs are not used in life ending executions and in the last twelve months, drug manufacturers Exela and Dash Pharmaceuticals both put controls in place to prevent the sale of their medicines to Departments of Corrections;
- We secured a position statement published by the Indian Pharmaceutical Alliance, whose members represent 80% of all Indian pharmaceutical exports, opposing the misuse of members' medicines in executions in the US; lethal chemicals have in recent years frequently been sourced from India;
- We secured extensive media coverage challenging the pervasive myth of the 'humane' execution. Of particular note, was a long segment on the lethal injection that aired on May 5 on [John Oliver's](#) show 'Last Week Tonight';
- The Fourth Circuit Court of Appeals unanimously decided to vacate Chris Williams' death sentence, holding that his right to effective assistance was violated by his attorney's failure to properly investigate his Fetal Alcohol Syndrome diagnosis, a condition which touches many on death row;
- Tyrone Thompson was declared intellectually disabled and thus ineligible for the death penalty;
- Kenny Gay's guilty conviction was unanimously overturned by California's Supreme Court, after 37 years on death row. We assisted Kenny to secure recognition as a British citizen, and then encouraged and facilitated the British government to file an amicus brief in his case, which proved important in the Court's decision.
- We identified that many of the medicines which states are struggling to get in order to treat COVID patients are being stockpiled by prisons for use in executions. We organized an open letter signed by medical professionals across the country calling for the release of these medicines to hospitals. We secured extensive coverage including [Newsweek](#), [Fox News](#), [The Hill](#), [Death Penalty Information Center](#), and [Fox Business](#).
- Nevada has agreed to relinquish its supply of execution drugs to Alvogen, Hikma, and Sandoz after those companies reached a settlement with the state in which they agreed to give back their drugs in exchange for a refund of their purchase price. This settlement marks the conclusion of a lawsuit filed in 2018, after it came to light that Nevada has obtained drugs by misleading companies about how their medicines would be used. The court found that Nevada had engaged in "bath faith" and "subterfuge".
- On 23rd April 2019, Saudi Arabia's official press agency announced that 37 people had been killed in a mass execution – including five Reprieve clients. No notice was given of the imminent executions, not even to their families. At least six of those executed were children at the time of their alleged offences. In response, along with our partner organization Reprieve

UK, we launched an urgent supporter campaign and engaged numerous political figures. In the UK this led to a cross party discussion in the House of Commons. Additionally, we reached out to foreign missions and Embassies to ensure maximum international pressure was placed on Saudi Arabia. Through a contact of our Board, a briefing paper on ending judicial executions was personally presented to the Crown Prince of Saudi Arabia in 2018. This year, the Saudi Human Rights Commission has announced it intends to end the death penalty for children. We continue to monitor the implementation of this announcement, to ensure it results in the release of our clients;

- In Pakistan, together with our Partner, Foundation for Fundamental Rights (“FFR”), we launched [The Pakistan Capital Punishment Study](#) - a comprehensive two-year long study and analysis of the capital punishment jurisprudence of the Supreme Court of Pakistan. This revealed staggeringly high rates of acquittal and commutation for those whose cases reached the Supreme Court. Our partner who founded and ran FFR was named a Senior Advisor and Minister in the Pakistan Government, which gives Reprieve direct access to a sympathetic high-level official for our work in Pakistan.

- Our ongoing work to end the death penalty for drug offences in Pakistan continues, and an amendment that would see the drug laws changes and the capital provisions removed continues to make its way through the Pakistan Parliament, steered by our partners at the Foundation for Fundamental Rights.

### **Achievements in our abuses in counter-terrorism work**

- Reprieve U.S. continues to be one of the largest legal presences in Guantánamo Bay detention center, representing seven of the remaining 40 detainees. Over the past year we progressed habeas petitions on behalf of all seven;

- We launched the [Justice Denied report](#) which highlights the flaws of the Periodic Review Board process (PRB) and shows it to be now entirely defunct;

- The PRB is the process whereby Guantánamo detainees can in theory be cleared for release if they are deemed to not be a "significant threat" to the security of the United States;

- In June, we secured a judgment in the ongoing case of Khalid Qasim - an innocent man who was sold to the US for a bounty. The DC Circuit Court of Appeals clarified that a prior ruling does not mean that Guantánamo detainees lack due process protections, and remanded his case to the District Court to consider the merits;

- We filed a Traverse (an omnibus brief) for Haroon Gul's full merits hearing. We travelled to Afghanistan to collect more than six affidavits supporting Haroon's case;

- [Radiolab](#) launched its six-part podcast series, looking at Abdullatif Nasser's life before Guantánamo, his detention and abuse, and the failure to release him after he passed his

Periodic Review Board. Reprieve U.S. spent many years providing content for the series. Radiolab averages around 1.8 million listeners per episode, and it has led to media coverage in outlets like the [New York Times](#) and [The Boston Globe](#);

- Through 'Life After Guantánamo' we helped 68 former Guantánamo detainees and their family members access medical, psychological, legal and social services to help them rebuild their lives. Among other achievements, this year we helped facilitate family visits for two ex-detainees who had not seen their family in 18 years and 20 years respectively; we helped two ex-detainees gain employment; and launched an online counselling scheme;

- In January 2020, after 19 months of searching for two former detainees who were forcibly repatriated from Senegal to Libya, and then secretly and arbitrarily detained on arrival, one of the men was finally released. We had worked with numerous UN agencies to call on the Libyan authorities to release him. We continue to advocate on behalf of the other man;

- On March 5, the Appeals Chamber of the International Criminal Court handed down a judgment ordering the investigation of war crimes and crimes against humanity committed during the conflict in Afghanistan by US forces/the CIA, the Taliban and Afghan forces. Reprieve U.S. represented a number of victims in the appeal that led to this judgment. This judgment marks the first time the US has ever been ordered to be investigated for grave human rights abuses committed during the 'war on terror' era, and paves the way for an independent investigation;

- In Germany, we won a major case victory in March 2019, with a court ruling that the German Government must do more to ensure its territory is not used by the US to carry out unlawful drone strikes in Yemen. The landmark judgement marks the first time a European country has been found to play an essential role in US drone strikes, with the Court holding that Germany's role means it has a duty to protect the right to life of those being targeted;

- Together with WITNESS, we delivered a four-day training for Yemeni investigators and activists on how to investigate drone strikes and document the real impact of the US drone program in Yemen. Since then we have been working with the investigators to collect information about the true number of victims of US drone strikes and powerful footage to illustrate the damage and loss of life caused.

**Going forward**, we will continue to combat injustice and work towards our vision and our main focus will be on:

- Continuing to work with the pharmaceutical industry, regulators, medical experts, civil society allies and the media to stamp out the supply of lethal injection drugs to execution chambers, and hasten the abolition of the death penalty

- Following the announcement by the Department of Justice that the FDA lacks



authority to regulate drugs used to carry out lethal injections thereby creating the prospect of non-FDA approved drugs being imported for executions, we will map supply routes strengthen industry action, and uphold supply controls;

- Monitor litigation in the Supreme Court regarding whether the federal death penalty must be administered according to the protocols in the state where the defendant is located; if the decision is adverse, federal executions are likely to be rescheduled;
- Assessing possible First Amendment litigation regarding the right to discuss and disclose information regarding execution drug sources, in light of some state's far-reaching execution secrecy laws;
- Continuing to provide free investigative, advocacy and legal support to people facing the death penalty, with a focus on cases that have the potential to advance issues which have the potential to limit the application of the death penalty more broadly;
- Continuing to represent Guantánamo detainees; representing them in the courts of law, highlighting their stories in the public arena and ensure that their cases and the wider issues surrounding Guantanamo Bay are kept in the forefront of minds of the media, key decision makers and the general public;
- Continuing our Life After Guantanamo project, which is the only dedicated project for assisting former Guantánamo detainees to rehabilitate and reintegrate with society;
- Continuing to work with local partners to investigate extrajudicial executions and use the intelligence and stories we uncover to expose and challenge the policy in courts of law and in the media.

## **The Future**

We have an ambitious, but focused vision, and we have every reason to believe that working with our partners around the world, we can achieve that vision. Our strategy - investigating on the frontline, litigating on behalf of individuals and supporting beneficiaries to tell their stories in order to advocate in furtherance of our mission in the court of public opinion - is tried and tested and takes us closer to that vision every day.